FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2024



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INDEPENDENT AUDITORS' REPORT

To the Member of Complete Care at East Orange LLC d/b/a Complete Care at Orange Park

Opinion

We have audited the accompanying financial statements of Complete Care at East Orange LLC d/b/a Complete Care at Orange Park (a limited liability company), which comprise the balance sheet as of December 31, 2024, and the related statements of earnings and member's equity, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Complete Care at East Orange LLC d/b/a Complete Care at Orange Park, as of December 31, 2024, and the results of its operations, changes in member's equity, and its cash flows for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Complete Care at East Orange LLC d/b/a Complete Care at Orange Park, and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Complete Care at East Orange LLC d/b/a Complete Care at Orange Park's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Complete Care at East Orange LLC d/b/a Complete Care at Orange Park's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Complete Care at East Orange LLC d/b/a Complete Care at Orange Park's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

May 31, 2025

Brand Sonnerschine LLP

(a limited liability company)

BALANCE SHEET

YEAR ENDED DECEMBER 31, 2024

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Current assets		
Cash (note 2)	\$	369,757
Cash - restricted (patient funds) (note 2)		86,219
Accounts receivable - net (note 3)		2,882,297
Prepaid expenses and other		166,915
Due from landlord (note 7)		2,015,644
Total current assets		5,520,832
Property and equipment - net (note 4)		1,475,480
Right-of-use assets - operating lease (note 6)		13,636,141
Due from related entities (note 7)		850,898
Due from related entities (note 7)	_	650,696
TOTAL ASSETS	\$_	21,483,351
LIABILITIES AND MEMBER'S EQUITY		
Current liabilities		
Accounts payable	\$	1,569,492
Accrued expenses and withheld taxes		719,224
Due to prior owner (note 12)		19,448
Due to private and third-party payors (note 15)		1,004,028
Operating lease payable (note 6)		1,562,651
Patients' funds payable		86,219
Total current liabilities		4,961,062
Line of credit payable (note 5)		1,500,000
Operating lease payable (note 6)		12,073,490
Due to related entities (note 7)		1,679,931
Total liabilities		20,214,483
Member's equity	_	1,268,868
TOTAL LIABILITIES AND MEMBER'S EQUITY	\$_	21,483,351

(a limited liability company)

STATEMENTS OF EARNINGS AND MEMBER'S EQUITY YEAR ENDED DECEMBER 31, 2024

Revenues	\$	23,511,158
Operating expenses	_	23,313,188
Earnings from operations		197,970
Non-operating revenue (expense):		
Interest income		7,731
Interest expense	_	(133,925)
NET EARNINGS		71,776
Member's equity - December 31, 2023	_	1,197,092
MEMBER'S EQUITY - DECEMBER 31, 2024	\$	1,268,868

STATEMENT OF CASH FLOWS YEAR ENDED DECEMBER 31, 2024

Cash flows from operating activities	
Net earnings	\$ 71,776
Adjustments to reconcile net earnings to	
net cash provided by operating activities:	
Depreciation	165,234
(Increase) decrease in assets	
Accounts receivable	753,360
Prepaid expenses and other	(21,744)
Increase (decrease) in liabilities	
Accounts payable	(52,868)
Accrued expenses and withheld taxes	(269,262)
Due to prior owner	(85,857)
Due to private and third-party payors	255,023
Patients' funds payable	 15,082
Net cash provided by operating activities	830,744
Cash flows from investing activities	
Purchase of property and equipment	(104,906)
Net cash used in investing activities	(104,906)
Cash flows from financing activities	
Due to/from related entities	(787,310)
Net cash used in financing activities	(787,310)
Net decrease in cash, restricted cash, and cash equivalents	(61,472)
Cash, restricted cash, and cash equivalents - December 31, 2023	517,448
CASH, RESTRICTED CASH,	
AND CASH EQUIVALENTS - DECEMBER 31, 2024	\$ 455,976

COMPLETE CARE AT EAST ORANGE LLC D/B/A COMPLETE CARE AT ORANGE PARK (a limited liability company) NOTES TO FINANCIAL STATEMENTS AT DECEMBER 31, 2024

NOTE 1 – FORMATION AND DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and business – Complete Care at East Orange LLC, d/b/a Complete Care at Orange Park (the "Company") was formed in the State of New Jersey on December 29, 2020. The Company commenced operations of a 204-bed long-term nursing and 11-bed ventilator with hemodialysis facility in Passaic, New Jersey on October 19, 2021. The member of the Company is generally protected from liability for acts and obligations of the Company. The operating agreements provide, among other things, for the Company to continue at the will of the General Member, unless sooner terminated as provided in the agreement. The Company leases land, building, and rights to its license in Passaic, New Jersey, from a related entity.

During the year, Skilled Nursing sales represented 92% of total sales revenue, while Vent sales represented 8% of total sales revenue.

Basis of accounting – The books and records of the Company are maintained on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("GAAP").

Restricted cash – patient funds – The Company adopted Financial Accounting Standards Board ("FASB") standard "ASU-2016-18, Statement of Cash Flows (Topic 230): Restricted Cash." This standard requires that cash, restricted cash, and cash equivalents be included in beginning and ending cash, restricted cash, and cash equivalents on the statement of cash flows. The Company is required to maintain patient funds in a separate restricted account. The amount at all times must be equal to or exceed the aggregate of all outstanding obligations to the patients.

Cash equivalents – Cash equivalents represent short-term investments with original maturity dates of three months or less.

Trade accounts receivable – Trade accounts receivable are stated at the amount management expects to collect from outstanding balances. The Company has adopted Accounting Standards Update ("ASU") No. 2016-13, Measurement of Credit Losses on Financial Instruments, and its related amendments using the prospective method. The new standard changes the impairment model for most financial assets that are measured at amortized cost and certain other instruments, including trade receivables, from an incurred loss model to an expected loss model and adds certain new required disclosures. Under the expected loss model, entities will recognize credit losses to be incurred over the entire contractual term of the instrument rather than delaying recognition of credit losses until it is probable the loss has been incurred. In accordance with Accounting Standard Codification ("ASC") 326, the Company evaluates certain criteria, including aging and historical write-offs, current economic condition of specific payors and future economic conditions to determine the appropriate allowance for credit losses. The impact of the adoption of ASC 326 to the Company's opening balance of net assets was not material.

Property and equipment – Property and equipment are stated at cost. Depreciation is computed using the straight-line method over the estimated useful lives of the assets. Expenditures for maintenance and repairs are charged to operations as incurred. Significant renovations and replacements, which improve and extend the life of the asset are capitalized.

NOTES TO FINANCIAL STATEMENTS AT DECEMBER 31, 2024

NOTE 1 – FORMATION AND DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenues – Revenue is derived primarily from providing healthcare services to patients. Revenues are recognized when services are provided to the patients at the amount that reflects the consideration to which the Company expects to be entitled from patients and third-party payors, including Medicaid, Medicare, and insurers (private and Medicare replacement plans), in exchange for providing patient care. The healthcare services in transitional and skilled, home health, and hospice patient contracts include routine services in exchange for a contractual agreed-upon amount or rate. Routine services, are treated as a single-performance obligation satisfied over time as services are rendered. As such, patient care services represent a bundle of services that are not capable of being distinct. Additionally, there may be ancillary services, which are not included in the daily rates for routine services, but instead are treated as separate performance obligations satisfied at a point in time, if and when those services are rendered.

Revenue recognized from healthcare services are adjusted for estimates of variable consideration to arrive at the transaction price. The Company determines the transaction price based on contractually agreed-upon amounts or rates, adjusted for estimates of variable consideration. The Company uses the expected value method to determine the variable component that should be used to arrive at the transaction price, using contractual agreements and historical reimbursement experience within each payor type. The amount of variable consideration, which is included in the transaction price may be constrained and is included in the net revenue only to the extent that it is probable that a significant reversal in the amount of the cumulative revenue recognized will not occur in a future period. If actual amounts of consideration ultimately received differ from estimates, the Company adjusts these estimates, which would affect net service revenue in the period such variances become known.

Income taxes – The Company is treated as a single-member LLC for federal income tax purposes and does not incur income taxes. Instead, its earnings and losses are included in the partnership return of the single-member ("Parent") company and taxed depending on the partnership's tax situation. The policy of the Company is to record interest expense and penalties relating to income taxes in operating expense. For the year ended December 31, 2024, there were no income tax-related interest or penalty expenses and no accrued interest and penalties.

In 2020, the State of New Jersey passed the Business Alternative Income Tax Act ("BAIT"). This law allowed LLCs to pay tax due on partnership earnings instead of on the individual owner's return. The tax rates are graduated and range from 5.675% to 10.9% of earnings. The Company recorded no New Jersey BAIT taxes during 2024.

Advertising – Advertising costs, except for costs associated with direct-response advertising, are charged to earnings when incurred. The costs of direct-response advertising are capitalized and amortized over the period during which future benefits are expected to be received.

Estimates – The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(a limited liability company) NOTES TO FINANCIAL STATEMENTS AT DECEMBER 31, 2024

NOTE 1 – FORMATION AND DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Guaranteed payments to member — Guaranteed payments to the member that are intended as compensation for services rendered are accounted for as expenses of the Company rather than as allocations of the Company's net earnings. Guaranteed payments that are intended as payments of interest on capital accounts are not accounted for as expenses of the Company, but rather as part of the allocation of net earnings.

Leases – The Company adopted ASC-842 Leases. With this adoption, the Company determined, which contracts conveyed the Company a right to control identified property, plant, or equipment for a period of time in exchange for consideration were deemed leases. The Company classified these contracts as Right-of-Use ("ROU") assets. ROU assets and lease liabilities are recognized based on the present value of lease payments over the lease term with lease expense recognized on a straight-line basis.

Lease agreements may contain rent escalation clauses, rent holidays, or certain landlord incentives, including tenant improvement allowances. ROU assets include amounts for scheduled rent increases and may be reduced by lease incentive amounts. Using the transition approach, the Company elected to use the following practical expedients and, therefore, did not reassess any of the following: (1) whether any expired or existing contracts are or contain leases; (2) the lease classification of pre-ASC-842 operating leases, which continue to be reported as operating leases, and the lease classification of pre-ASC-842 capital leases, which are now reported as financing leases; and (3) initial direct costs for any existing leases.

With implementation, the Company also elected the following practical expedients of (1) using the Company's implicit borrowing rate (if available at the time of the lease origination); or (2) using a risk-free discount rate (US Treasury Rate) for the lease-derived ROU assets. ROU assets were treated separately from non-lease components of all asset classes. For leases utilizing the risk-free rate expedient, the Company elected to use a period comparable with that of the lease term, as an accounting policy election for all leases. The Company also made an accounting policy election to not record ROU assets or lease liabilities for leases with an initial term of 12 months or less and will recognize payments for such leases in its Statements of Earnings (Loss) on a straight-line basis over the lease term. There were no residual value guarantees in any of the leases. The Company used hindsight in determining the lease term.

Subsequent events – The Company has reviewed subsequent events and transactions for potential recognition and disclosure in the financial statements through May 31, 2025, the date the financial statements were available to be issued. No subsequent events have been identified.

NOTE 2 – CASH, RESTRICTED CASH, AND CASH EQUIVALENTS

The balance in cash, restricted cash, and cash equivalents at December 31, 2024, consists of the following:

Operating cash	\$ 369,757
Restricted cash – patient funds	86,219
Total cash, restricted cash, and cash equivalents	\$ 455,976

(a limited liability company) NOTES TO FINANCIAL STATEMENTS AT DECEMBER 31, 2024

NOTE 3 – ALLOWANCE FOR CREDIT LOSSES

The following table summarizes the changes in the allowance for credit losses included in accounts receivable for the year ended December 31, 2024:

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Balance – December 31, 2023	\$ 178,800
Provision for credit losses	1,036,505
Less: write-offs	899,305
Balance – December 31, 2024	\$ _316,000

NOTE 4 – PROPERTY AND EQUIPMENT

Property and equipment at December 31, 2024, are summarized as follows:

	Life	
	(Years)	
Leasehold improvements	15	\$ 1,317,248
Furniture and equipment	5-7	520,821
		1,838,069
Less: accumulated depreciation		362,589
•		\$ 1,475,480

Depreciation expense was \$165,234 for the year.

Included in leasehold improvements at December 31, 2024, is \$34,091 of construction-in-progress related to a renovation project. The cost to complete the remainder of the project is approximately \$35,000. The assets are booked as phases are completed. Depreciation will commence upon completion of the project.

NOTE 5 – LINE OF CREDIT

The Company entered into a \$1,500,000 revolving line of credit agreement with a bank on October 19, 2021. Interest accrues at the greater of a variable rate of 3.25% plus LIBOR per annum or 4.75% and the revolving line of credit matured on October 19, 2024, and was renewed for two years. The Company's balance on the line of credit is \$1,500,0000. The interest rate at December 31, 2024, was 7.50%. Interest expense for the year was \$125,958. The line of credit agreement contains certain financial covenants and restricts the amount to be borrowed to a calculation of the borrowing base. At December 31, 2024, the Company was in compliance with all covenants. The line of credit is personally guaranteed by the member of the Parent.

Payments due on the line of credit at December 31, 2024, was as follows:

2026 \$ <u>1,500,000</u>

(a limited liability company) NOTES TO FINANCIAL STATEMENTS AT DECEMBER 31, 2024

NOTE 6 – LEASE

The Company has an operating lease for the nursing facility. ROU assets represent the Company's right to use an underlying asset for the lease term if greater than twelve months. Lease obligations represent the Company's liability to make lease payments arising from the lease. Operating and finance lease ROU assets and related obligations are recognized at the commencement date based on the present value of lease payments over the lease term discounted using an appropriate incremental borrowing rate. The Company used its incremental borrowing rate of 8.5% to calculate the present value of its operating lease liability. The incremental borrowing rate is based on the information available at the commencement date to determine the present value of lease payments. The value of an option to extend or terminate a lease is reflected to the extent it is reasonably certain management will exercise that option. Lease expense for lease payments is recognized on a straight-line basis over the lease term.

Operations occupies its premises under an operating lease from Realty that is set to expire in October 2031. The lease provides for a monthly Base Rent equal to 1.05 times the sum of the (i) Lessor's annual principal and interest payments, (ii) Lessor's annual mortgage insurance premiums, (iii) Lessor's annual deposits for reserves for replacements, (iv) annual property insurance, and (v) annual real estate taxes on the property. In addition to Base Rent, the Lessee shall also pay Additional Rent equal to all expenses of the leased premises plus net cash flow of the Lessee per the lease.

The following table is a summary of components of lease expense and year-end ROU assets and lease liabilities relating to operating leases for the year ended December 31, 2024.

Operating lease cost	\$ 2,542,823
Short-term/variable lease cost	377,556
Total	\$ <u>2,920,379</u>
OPERATING LEASES	
Operating lease ROU assets	\$ 13,636,141
Operating lease current liabilities	\$ 1,562,651
Operating lease long-term liabilities	12,073,490
Total operating lease liabilities	\$ 13,636,141
WEIGHTED-AVERAGE REMAINING LEASE	
TERM	
Operating leases	6.75 years
WEIGHTED-AVERAGE DISCOUNT RATE	
Operating leases	8.5 %

NOTES TO FINANCIAL STATEMENTS AT DECEMBER 31, 2024

NOTE 6 – LEASE (CONTINUED)

Undiscounted maturities of lease liabilities were as follows:

For the Years Ended December 31	Operating Lease
2025	\$ 2,661,776
2026	2,661,776
2027	2,661,776
2028	2,661,776
2029	2,661,776
Thereafter	4,658,107
Total undiscounted maturities of lease liabilities	17,966,987
Less: discount on lease liabilities	(4,330,846)
TOTAL LEASE LIABILITIES	\$ <u>13,636,141</u>

The following table presents supplemental cash flow information for the year ended December 31, 2024:

2024 cash paid for amounts included in the measurement of lease liabilities:

Operating cash flows for operating leases

\$ 2,542,823

NOTE 7 – RELATED-ENTITY TRANSACTIONS

Related-entity loans owed to affiliated entities that are controlled by the Company's member were \$1,679,931 at December 31, 2024, of which \$885,906 are due to the related management company. Related-entity loans due from affiliated entities that are controlled by the Company's member were \$850,898 at December 31, 2024. The loans are deemed to be non-interest-bearing. There is no formal plan for repayment of these loans.

The Company recorded management fees of \$1,180,559 for the year to a related management company, which is related through common ownership.

The Company leases their facility from a related landlord (note 6). The Company is owed \$2,015,644 from the related landlord. The loan is non-interest-bearing and is expected to be repaid within the near future.

NOTE 8 – REVENUES

Approximately 8% of the revenues for the year were derived from billings to the New Jersey Department of Health Services for stays by Medicaid patients and approximately 72% of the revenues for the year were derived from Managed Care Organizations ("MCOs") that were approved by the New Jersey Department of Health.

Approximately 11% of the revenues for the year were derived from the Federal government for stays by Medicare patients covered by Part A and for services provided, which are covered by Medicare Part B.

(a limited liability company)
NOTES TO FINANCIAL STATEMENTS
AT DECEMBER 31, 2024

NOTE 8 – REVENUES (CONTINUED)

Effective July 2014, the New Jersey Department of Human Services changed its reimbursement methodology to a MCO system. The Company entered into contracts with state-approved MCOs that will be paying for all new Medicaid admissions. All subsequent rates will be negotiated between the Company and each MCO.

As a result of appeals and changes in interim rates of prior years, adjustments were made to interim rates received in prior years. These adjustments resulted in an increase of revenues of \$15,893.

NOTE 9 – CONCENTRATION OF CREDIT RISK

The Company maintains its cash balances at several financial institutions. Accounts at each institution are insured by the Federal Deposit Insurance Corporation ("FDIC") up to \$250,000. At December 31, 2024, the Company had approximately \$175,500 of uninsured balances.

At December 31, 2024, the Company had approximately 15% of its receivables due from the New Jersey Department of Health for Medicaid patients, and 59% of its receivables due from MCOs for Medicaid-approved patients, and 17% of its receivables due from the Federal government for Medicare recipients.

At December 31, 2024, approximately 33% of the accounts payable balance was payable to one vendor.

NOTE 10 – ADVERTISING

Advertising expense was \$49,141 for the year. There were no direct-response advertising costs either capitalized or expensed.

NOTE 11 – SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION

Cash paid during the year for interest

\$ 135,873

NOTE 12 – DUE TO PRIOR OWNER

The Company had either received payments due to the prior owner or has had recoupments, which the prior owner was required to reimburse. At December 31, 2024, the balance due to the prior owner was \$19,448.

NOTE 13– ECONOMIC DEPENDENCY

During the year, the Company purchased a substantial portion of its services from three vendors. Purchases from these vendors totaled approximately \$2,873,000. The balance due to these vendors at December 31, 2024, and included in accounts payable was approximately \$364,000.

COMPLETE CARE AT EAST ORANGE LLC D/B/A COMPLETE CARE AT ORANGE PARK (a limited liability company) NOTES TO FINANCIAL STATEMENTS AT DECEMBER 31, 2024

NOTE 14 – CONTRACTED SERVICES

A significant portion of the facility services are contracted from outside services.

NOTE 15 – DUE TO PRIVATE AND THIRD-PARTY PAYORS

The Company has received funds from various private and third-party payors, which are presently being repaid or may have to be repaid upon audit.

NOTE 16 - EMPLOYEE BENEFIT PLAN

The Company implemented a qualified Salary-Reduction Profit-Sharing Plan (the "Plan") for eligible employees under section 401(K) of the Internal Revenue Code. The Plan provides for voluntary employee contributions through salary reductions. The contributions made by the Company for the year were \$18,487.

NOTE 17 – CONTINGENCIES

Revenues are based on current billings. Certain adjustments may be made in subsequent periods as a result of audits or appeals, the final results of which are not determinable as of the date of the financial statements. Such adjustments, if any, will be reflected in revenues in the period in which they are ascertained.

The Company maintains a self-insurance retention plan for its general liability insurance coverage. The plan runs from April 1, 2024 to March 31, 2025, and has been extended for another year. The plan has a \$250,000 deductible per case, which includes attorney fees and indemnity costs paid out. There is also a \$4,500,000 deductible on the aggregate, at which time the insurance provider covers the costs.

The Company is involved in various lawsuits and subject to certain contingencies in the normal course of business. Management is vigorously defending any claims that are asserted.

The Company, along with other companies related through common ownership, maintains a high deductible health plan policy, which ran from June 1 through December 31, 2024. For the Plan period ended December 31, 2024, the Company was responsible to pay for claims up to \$250,000 per employee, respectively, with no aggregate deductibles. The Company is jointly liable for its affiliated companies' insurance responsibility.

The New Jersey Department of Health is currently in the process of revising the methodology used to calculate the Medicaid reimbursement rate paid to the Company. The effect of these revisions on future operations cannot be determined at this time.